



Security Designation Protected B
Report Date (yyyy-mm-dd) 2020-02-13

Investigational Planning and Report

A) Files

PRIME File Number 5000 2020-1119	Unit/Detachment Project ENEUTRALIZE	Other Reference Numbers CFSEU File 2020-03
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B) Occurrence

Project Name
E

Caption
Public-Private Partnership to Combat Money Laundering in BC

Synopsis of the Investigation / Summary Statement (include rationale for undertaking the investigation and links to National Tactical Priorities)
Money laundering is a major problem in the province of BC. It is a concern among British Columbians and has garnered the attention of municipal, provincial, and federal governments. In 2018, the BC Government commissioned four reports dealing with money laundering in BC, and in the wake of those reports, BC Premier John HORGAN established the Cullen Commission of Inquiry into Money Laundering to further examine the problem.

Dealing with money laundering is a complex challenge for government, law enforcement, regulators and industry. The sophisticated schemes criminals use to launder the proceeds of crime can span multiple financial institutions, professional services and jurisdictions. Public-private partnerships, which bring stakeholders together to share information, are internationally recognized as an effective tool to protect, detect, and disrupt money laundering activity. A public-private partnership model akin to the United Kingdom's Joint Money Laundering Intelligence Taskforce or Australia's Fintell Alliance does not presently exist in Canada.

In 2018, CFSEU-BC engaged with public and private stakeholders to address a money laundering scheme impacting BC casinos. The initiative, which became known as Project Athena, produced results and was well received by stakeholders. In 2019, Project Athena expanded to include more sectors and more stakeholders, FINTRAC published a nationally distributed operational alert based on the Project Athena typology, numerous presentations were delivered, and RCMP National Headquarters rolled out the Project Athena model for Divisional implementation. However, Project Athena was a corner of the desk initiative at CFSEU-BC and the rapid expansion exposed the Project's need for defined structure, clear governance, and co-ordination among participants - both internally and externally.

This operational plan proposes to evolve Project Athena into a permanent public-private partnership model to combat money laundering in the Province of BC. The vision is to bring together all relevant (1) crown corporations, (2) all levels of government (municipal, provincial, federal), (3) regulators (provincial and federal), (4) law enforcement (municipal, provincial and federal), and (5) industry to lawfully share information (tactical and strategic), develop innovative solutions (data analytics, technology, etc.), and contribute to informed policy, regulatory and legislative change. This will be achieved over three phases: (1) a consultation and research phase, (2) a design and development phase, and (3) an implementation phase. The proposed time line for completion is 10 months.

The intended results of the public-private partnership are improved collective understanding of the money laundering threat (Detect), informed and strengthened financial systems and controls (Protect), and informed investigation and disruption of money laundering activity (Disrupt).

As the champion of the public-private partnership's development, the RCMP will demonstrate its commitment to the National strategic priority of maintaining economic integrity and the 'E' Division strategic vision of leveraging partnerships, engaging communities, innovating, and responding to community needs. Moreover, it will contribute to enhancing operations and building public trust.

Monitoring Officer

Rank Insp	Surname LEONG	Given Name Gregory
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Project/Target Team Leader

Rank Sgt	Surname ROBINSON	Given Name Benjamin
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Media/Liaison

Rank	Surname	Given Name
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Media/Liaison		
	TBD	
Major Case Management		
Rank	Surname	Given Name
Insp	MOOS	Ray
Responsible for Disclosure/Court		
Rank	Surname	Given Name
	N/A	
Team Commander		
Rank	Surname	Given Name
Insp	LEONG	Gregory
Primary Investigator		
Rank	Surname	Given Name
Sgt	ROBINSON	Benjamin
File Coordinator		
Rank	Surname	Given Name
	CRIPPS	Simon
Affiant		
Rank	Surname	Given Name
	N/A	
C) Investigation		
Type (select all that apply)		
<input type="checkbox"/> Major U/C	<input type="checkbox"/> Minor U/C	<input type="checkbox"/> Intelligence Probe
<input type="checkbox"/> Divisional	<input type="checkbox"/> Assistance - Foreign Agencies	<input type="checkbox"/> Part VI. C.C
<input type="checkbox"/> Other specify:	<input type="checkbox"/> National Security	<input type="checkbox"/> National
Public-Private Partnership to Combat Money Laundering in BC		<input type="checkbox"/> Regional
		<input type="checkbox"/> JFO
		<input type="checkbox"/> IPOC
Priority (select all that apply)		
<input checked="" type="checkbox"/> Organized Crime	<input checked="" type="checkbox"/> National Tactical	<input checked="" type="checkbox"/> Regional Tactical
		<input checked="" type="checkbox"/> Divisional Tactical
D) Other Agency Participation		
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	RCMP - Federal Policing Criminal Operations - NHQ
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	RCMP - FSOC - Financial Integrity - E Division
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	RCMP - FSOC - FPPE - E Division
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	RCMP - Federal Policing National Intelligence - NHQ
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	RCMP - BC RCMP Hub
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	RCMP - St. Roch Program - NHQ



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<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Combined Forces Special Enforcement Unit of BC (CFSEU-BC)
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Financial Transaction and Reports Analysis Centre (FINTRAC)
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Canada Border Services Agency (CBSA)
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Canada Revenue Agency (CRA)
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Office of the Superintendent of Financial Institutions (OSFI)
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	BC Ministry of Public Safety and Solicitor General
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	BC Ministry of Finance
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	BC Ministry of the Attorney General
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Gaming Policy Enforcement Branch of BC
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	BC Lottery Corporation
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	BC Securities Corporation
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	BC Financial Services Authority
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Vehicles Sales Authority of BC
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Insurance Corporation of BC
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Society of Notaries Public of BC
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Law Society of BC
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Royal Bank of Canada (RBC)
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	HSBC
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Canadian Imperial Bank of Commerce (CIBC)
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Bank of Montreal (BMO)
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Bank of Nova Scotia (BNS)
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Toronto Dominion (TD)
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Canadian Credit Union Association
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Department of Finance Canada
<input type="checkbox"/> (+)	<input type="checkbox"/> (-)	Department of Public Safety Canada

E) Subject Profiles (Principal Targets)



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<input type="checkbox"/> (+) <input type="checkbox"/> (-)	Surname	Given 1	Given 2	DOB	FPS #	PTA/NTA/NTEP/PTEP
	N/A					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
Address		City		Province		

F) Companies/Organizations (being investigated)

<input type="checkbox"/> (+) <input type="checkbox"/> (-)	N/A
-----------------------------------------------------------	-----

G) Responsible for Intelligence

<input type="checkbox"/> (+) <input type="checkbox"/> (-)	Rank	Surname	Given Name
		BLAKE	Sophie

H) Background

Investigation completed to date

In December 2017, during the completion of his report on money laundering in the gaming industry, Dr. Peter GERMAN proposed an interim recommendation for the completion of source of fund declarations for cash and bearer instrument (bank drafts) deposits over \$10,000.00 at BC casinos. At minimum, the declaration needed to (1) outline customer identification and (2) provide the source of funds, including the financial institution and the account from which the cash or bearer instrument was sourced.

CFSEU-BC investigators were aware that bank drafts were being exploited as part of a complex and sophisticated money laundering scheme involving BC casinos. CFSEU-BC was also aware that the casinos, law enforcement, FINTRAC, and financial institutions each possessed limited yet different visibility of the scheme.

In February 2018, following a Gaming Intelligence Group meeting between CFSEU-BC, the BC Lottery Corporation, and the Gaming Policy Enforcement Branch, CFSEU-BC sought information from the BC Lottery Corporation related to cash and bank drafts. The purpose of the request was to analyze the information for indicators of criminality and garner an understanding of cash and bank draft dynamics since the implementation of GERMAN's interim recommendation; thereby assessing the effectiveness of the source of fund declarations.

In March and April 2018, CFSEU-BC analyzed the bank drafts redeemed at BC casinos in January and February of 2018. This was, in part, completed by sharing information between BC Lottery Corporation, CFSEU-BC, and financial institutions to establish the relationship between the bank draft, the casino patron who redeemed the bank draft, and the financial institution that sourced the bank draft. This was referred to as the "Bank Draft Intelligence Probe". The analysis determined that most casino patrons had an account at the financial institutions from where the bank drafts were sourced. However, it also uncovered deficiencies in the completion of, and misrepresentations on, the source of fund declarations.

In May 2018, CFSEU-BC hosted a meeting with financial institutions, the BC Lottery Corporation, and the Gaming Policy Enforcement Branch, and shared information about the money laundering methodology observed in BC casinos, information about the exploitation of bank drafts, and findings from the Bank Draft Intelligence Probe. The meeting was also a venue for round-table discussion about bank drafts and money laundering.

In June 2018, as a result of the information shared by CFSEU-BC, HSBC Canada advised that they would write the name of the purchaser on all bank drafts made out to a place of business. CFSEU-BC also received positive feedback from FINTRAC and financial institutions about the information sharing. The Bank Draft Intelligence Probe demonstrated that information sharing between stakeholders was possible, and that information sharing contributed to a better functioning anti-money laundering regime.

In July 2018, in consultation with FINTRAC, the Bank Draft Intelligence Probe was renamed Project Athena to assist reporting entities with flagging STRs. In October 2018, CFSEU-BC hosted the inaugural Project Athena meeting, which was messaged as being a public-private partnership to share information to combat money laundering and other criminal activity. The group, which consisted of CFSEU-BC, BC Lottery Corporation, Gaming Policy Enforcement Branch, FINTRAC, Canada Revenue Agency and all major financial institutions in Canada, was chaired by CFSEU-BC on a corner of the desk basis. It did not have a terms of reference or any formal governance. The meetings continued in January, July and April of 2019, and created a forum for the lawful sharing of information, asking questions, and providing updates.

In the spring / summer of 2019, FINTRAC expressed a willingness to evolve Project Athena into a nationally scaled public-private partnership akin to Projects Protect and Guardian. Essentially, this meant that an operational alert specifying the money laundering typology found in BC casinos would be published nationwide by FINTRAC to educate reporting entities. The expected result was



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H) Background

increased detection and reporting by reporting entities to FINTRAC and, in-turn, increased disclosures by FINTRAC to the RCMP. CFSEU-BC sought the support of Federal Policing Criminal Operations at RCMP NHQ to coordinate the national expansion of Project Athena.

Based on interest and investment in time and resources, CFSEU-BC and RCMP NHQ, partnered with FINTRAC, RBC and HSBC to form the core stakeholders in Project Athena. In November 2019, CFSEU-BC announced the expansion of Project Athena to include the real estate sector, luxury vehicles sector, high value goods sector and the casino sector in the Province of BC. Over 100 people participated in the meeting which was hosted at the Justice Institute of BC and was live streamed via web-cast. In December 2019, CFSEU-BC provided the keynote address at FINTRAC's casino forum, which was attended by senior executives and managers from financial institutions and casinos from across Canada. This coincided with FINTRAC publishing the operational alert and RCMP NHQ publicly announcing the public-private partnership.

The progress of Project Athena was largely seen as a positive. However, the progress was not proportionate to opportunities for Project Athena to evolve the public-private partnership model in BC and Canada at large. Project Athena was to some extent stuck in the Project Protect and Guardian model, which are one dimensional and do not contribute to sustainable long-term change.

The key opportunities for Project Athena go beyond the traditional one dimensional public-private partnering to:

- 1) share tactical and strategic information to better detect, protect and disrupt money laundering activity;
- 2) innovate and leverage data solutions to be more effective and efficient in combating money laundering; and
- 3) contribute to informed policy, regulatory and legislative change.

Considering the current environment of fiscal austerity for law enforcement, increasingly complex and sophisticated money laundering schemes, and the legislative challenges in the money laundering sphere, the RCMP needs to leverage public and private stakeholders to pioneer a new solution. Utilizing other stakeholders to pioneer new solutions is in keeping with numerous recommendations outlined in the four reports on money laundering commissioned by the provincial government.

Litigation Privilege

Litigation Privilege

Litigation Privilege

As an operationally proven success, it can be evolved to include numerous recommendations from the four money laundering reports to be an integral part of the Provincial strategy for anti-money laundering for law enforcement, government and private entities. In January 2020, Project Athena was divided into administrative and operational components. CFSEU-BC resources, with the assistance of an 'E' Division FSOC - FI liaison, continue to manage the operational activities, such as the analysis of FINTRAC disclosures and operational outreach with Project Athena stakeholders. Project ENEUTRALIZE has assumed conduct of the administrative component to develop Project Athena to develop formal governance and administrative backbone. The vision is for Project Athena to evolve into a permanent public-private partnership (3P) model that brings together all relevant anti-money laundering stakeholders in the Province of BC to (1) share information and intelligence, (2) innovate through the use of technology, and (3) contribute to informed policy, regulatory and legislative change.

In January 2020, the development model was presented to, and supported by, the Director of Financial Crime from Federal Policing Criminal Operations. The model is to be tailor made to the needs of the Province of BC while also being coordinated with any other initiatives at the National level. BC Police Services has been supportive of the operational activities and supports the development model to fill a gap in the provincial money laundering strategy.

It is important to highlight that the development of the public-private partnership is a model for sharing information. It is not a standalone enforcement model.

I) Objectives

What are the expected results? (eg. disruption of criminal organization(s), socio economic impact, etc.)



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I) Objectives

A permanent public-private partnership to combat money laundering in the Province of BC that:

- supports the lawful sharing of information, the development of innovative solutions, and contributes to informed policy, regulatory and legislative change;
- results in the collective understanding of the money laundering threat (Detect), informs and strengthens financial systems and controls (Protect); and informs investigations and the disruption of money laundering activity at operational and strategic levels (Disrupt);
- demonstrates the RCMP's commitment to the 'E' Division strategic vision of leveraging partnerships, engaging communities, innovating, and responding to community needs;
- demonstrates the RCMP's commitment to the National strategic priority of maintaining economic integrity;
- enhances the RCMP's ability to prevent, detect and investigate money laundering; and
- builds the public trust in the RCMP.

J) Proposed Investigation Summary

How will the objectives be achieved? (Include projected time lines)

PHASE I: CONSULTATION AND RESEARCH - February 2020 to July 2020:

The purpose of this phase is to seek input and complete research regarding the structure, governance and coordination for the public-private partnership model. The objective is to identify all relevant stakeholders and their needs, expectations, opportunities and limits to participation. This will include co-ordination with stakeholders who are responding to recommendations from the reports commissioned by the Province of BC and the Government of Canada's Anti-money laundering Action, Co-ordination and Enforcement (ACE) team.

In an effort to save time and money, the consultation and research phase will heavily rely on other stakeholders research, including the ACE Team's national and international research. To date, the ACE team has been helpful and forthcoming in sharing information with Project Athena. Moreover, ACE has invited Project Athena to join on an upcoming assessment of Australia's Fintel Alliance.

This will be achieved by completing in-person and telephone outreach, delivering an on-line survey, and hosting forums such as the Project Athena sector sub-group meetings and the semi-annual Project Athena meeting. This is expected to include but is not limited to: (1) Crown Corporations, (2) Government (municipal, provincial, federal), (3) Regulators (provincial and federal), (4) Law Enforcement (municipal, provincial and federal), and (5) industry.

It is imperative that during this phase the RCMP clearly articulates its own needs, expectations, limitations, and overall commitment to participation in a permanent public-private partnership in the Province of BC. The model to be developed will be commensurate to this.

Clear deliverables to measure the success of the consultation and research phase include the identification of all relevant stakeholders for participation, barriers and aids to information sharing between stakeholders (ISAs / Case Law), needs and expectations of all stakeholders, and the general framework of the public-private partnership to be delivered.

Proposed travel/meeting time line:

February - June 2020: Academic, legal and practical research regarding structure and governance of public-private partnerships

February/ March 2020: Lower mainland consult with internal and external stakeholders.

February 2020: Ottawa, ON and Toronto, ON to consult with Federal stakeholders (FINTRAC, RCMP NHQ, ACE project, etc) and industry stakeholders with headquarters in Toronto (Financial Institutions) [Two members - \$6,000]

February 2020: Victoria, BC to consult with Provincial stakeholders (Ministries of Public Safety, Attorney General and Finance, etc). [Two members - \$2,000]

April 2020: On-line survey for delivery to all stakeholders on the needs, expectations, opportunities and limits to participation in the public-partnership [\$5,000]



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J) Proposed Investigation Summary

April 2020: Montreal, QC to consult with RCMP National Money Laundering Working group representatives at their semi-annual meeting [Two members - \$6,000]

April/ May 2020: In-person or telephone consultation with academia and subject matter experts, including but not limited, Dr. Peter GERMAN and Maureen MALONEY.

May 2020: Toronto, ON to present on a panel regarding Project Athena with BC Lottery Corporation and HSBC at the Canadian Institute's Anti-Money Laundering conference. The conference will have a wide range of presenters and attendees, which will afford the opportunity to complete additional outreach [Two members - \$6,000]

May 2020: Host the semi-annual Project Athena meeting in Vancouver. All stakeholders will be invited. The semi-annual meeting is the forum to communicate updates, share information related to existing Project Athena matters, and seek input regarding the development of the evolved model.

To inform all stakeholders of the merits of other public-private partnerships, the meeting organizers will seek the attendance of law enforcement, industry and government representatives from the United Kingdom's Joint Money Laundering Intelligence Task-force (JMLIT) and Australia's FINTEL Alliance to present on their respective experience with public-private partnerships. This is seen as a useful opportunity for all stakeholders to glean insight on internationally recognized public-private partnerships, which will shape the model to be developed in BC. [Flights, meals and accommodations for six people, and venue - \$35,000]

February to June 2020: Foreign location TBD to assess the functionality of an international public-private partnership model in practice [Two members - \$20,000]

PHASE II: DESIGN AND DEVELOPMENT - July 2020 to November 2020:

The purpose of this phase is to design the structure and governance of the public-private partnership model. The information gleaned from Phase I will be collated and analyzed to inform Phase II development. It is anticipated that this phase will include the mapping of the structure, formalizing memorandums of understanding and/or sharing agreements, and drafting of governance. Based on unforeseen needs there may be a requirement for travel. Stakeholders from different sectors will be engaged in the design phase to ensure that the model is reflective of their needs and expectations.

Clear deliverables to measure the success of the design and development phase include the ratification of work flows and processes, clear structure of the partnership, the signing of MOUs and the completion of the governance.

PHASE III: IMPLEMENTATION - November 2020

The purpose of this phase is to complete the transition of Project Athena into the permanent public-private partnership model in BC. This will include the re-branding of Project Athena with a new name, which is reflective of the public-private partnership's purpose. The evolved model would be unveiled at the semi-annual meeting to take place in November 2020.

Clear deliverables to measure the success of the implementation phase is a functioning public-private partnership model to combat money laundering in the Province of BC, which brings together (1) crown corporations, (2) all levels of government (municipal, provincial, federal), (3) regulators (provincial and federal), (4) law enforcement (municipal, provincial and federal), and (5) industry to lawfully share information (tactical and strategic), develop innovative solutions (data analytics, technology, etc.), and contribute to informed policy, regulatory and legislative change

REQUISITES FOR SUCCESS:

Co-ordination, file and document management, and dedicated human resources are needed to achieve success over all three phases.

Co-ordination:

Timely and relevant communication is paramount to ensuring that stakeholders - internally and externally - are informed and engaged throughout all three phases of the public-private partnership's development. This will be achieved through the use sub-group coordinators (data, privacy, policy, etc), and different modes of external communication such as a monthly newsletter and a website.



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J) Proposed Investigation Summary

Federal Policing Criminal Operations has identified Insp. Ray MOOS as the coordinator and primary point of contact at NHQ for all matters related to Project Athena. This is a critical role because it provides NHQ direct engagement in the development of the model in BC so that it feeds into National level initiatives and is portable for replication in other Divisions.

Bi-weekly investigative reporting will be completed to provide timely updates to interested parties at NHQ and 'E' Division.

File and Document Management:

Task management and document management are needed to account for administrative actions and decisions in the short and long term. Preliminary assessment of available systems suggests that GC Docs and a modified version of CROPS reporting will be used to meet these needs. PRIME-BC will continue to be the operational file system used to house FINTRAC disclosures and operational related material.

Human Resources:

Sgt. Ben ROBINSON is the Director of Development for Project Athena. At this time, five additional resources are sought to assist in achieving the objectives proposed in this operational plan.

- 1) One regular member with financial crimes experience, who is dedicated full time to the model's development. (Cpl. Grace WOOD)
- 2) One resource (regular member or analyst) with experience in policy and stakeholder engagement to assist with the consultation and design phases. (TBD)
- 3) One analyst to research other public-private partnership models and collate the results in conjunction with results of the consultation. (CM Barb ALDABA)
- 4) One administrative support person to assist with scheduling and administrative needs. (TBD)
- 5) One file coordinator to manage all documents and material generated through the development of the public-private partnership (TBD)

Other resources, which include CFSEU-BC, FSOC, FPPE, Operational Strategy Branch, and Legal Services will be used on an ad-hoc basis to achieve the objectives.

Media Plan completed and reviewed?	<input type="radio"/> Yes	<input checked="" type="radio"/> No
Commencement of Project Date (yyyy-mm-dd) 2020-02-01	Anticipated Termination Date (yyyy-mm-dd) 2020-12-31	

K) Human/Agent Source

	Agent/Source #	Handler(s)	S/WP Assessment (Mandatory), Protective and Relocation Requirements and LOA reviewed ?	Human/Agent Source use approved ?
<input type="checkbox"/> (+) <input type="checkbox"/> (-)			<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No

Additional Details
N/A

S/WP Coordinator					
Rank	Surname	Given Name	Signature	Date	
Signing Authority (Title)					
Rank	Surname	Given Name	Signature	Date	



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Rank	Surname	Given Name	Signature	Date
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L) Undercover Operation

Trained Operator
 Outside Force (Attach CV)
 Agent

Details of the U/C component of the proposed operation/investigation
N/A

Backstop/Support Requirement identified? Yes No

Backstopping Coordinator Recommendations
N/A

Backstopping Coordinator				
Rank	Surname	Given Name	Signature	Date

M) Covert team

Name of Member in Charge				
Rank	Surname	Given Name	Trained	
			<input type="radio"/> Yes <input type="radio"/> No	

Team Member's Name				
<input type="checkbox"/> (+) <input type="checkbox"/> (-)	Rank	Surname	Given Name	Trained
				<input type="radio"/> Yes <input type="radio"/> No

Additional Details
N/A

S/WP or U/C Coordinator				
Rank	Surname	Given Name	Signature	Date

N) Annual Expenditures

Name of Project		Cost Centre	IO No	Total Investigation Forecast
<input type="checkbox"/> (+) <input type="checkbox"/> (-)	FY/AF	Annual Expenditures	Open Sensitive	TOTAL
TOTAL				

O) Financial Expenses - Sensitive

Expenses - RO 580 *Disclosure is prohibited pursuant to the Witness Protection Program Act.	Revision Date
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Total Duration of Investigation



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		Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
1201	Purchase of information			
1201	Award - Agent			
1201	Expenses - Agent			
1202	Accommodation costs			
1203	Meals and beverages			
1204	Exhibit purchases and storage costs			
1205	Vehicle rentals and tickets			
1206	Purchases of vehicles (plane, boat, etc)			
1207	Operating and maintenance cost (vehicles)			
1208	Telecom. expenses			
1209	Witness Relocation/Protection			
1210	Other government depart.			
1211	PWGSC lease			
1212	Misc. costs			
Total Duration of Invest. Sensitive Expense Total				
Annual Forecasted Expenditures				
		Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
1201	Purchase of information			
1201	Award - Agent			
1201	Expenses - Agent			
1202	Accommodation costs			
1203	Meals and beverages			
1204	Exhibit purchases and storage costs			
1205	Vehicle rentals and tickets			
1206	Purchases of vehicles (plane, boat, etc)			
1207	Operating and maintenance cost (vehicles)			



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		Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
1208	Telecom. expenses			
1209	Witness Relocation/Protection			
1210	Other government depart.			
1211	PWGSC lease			
1212	Misc. costs			
Annual Forecast, Sensitive Expense Total				

P) Financial Expenses - Open

Total Duration of Investigation

	Operational Expenses	Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
050	Investigation expenses (travel, accom, meals)	\$44,000.00		\$44,000.00
050	Accommodation (hotel, office rental)			
258	Vehicle(s) rental(s)			
430	Vehicle(s) operation costs			
219	Professional fees			
022	Translators - Other than Special "I"			
130	Disclosure costs			
500	Stationery			
540	Misc. material and supplies	\$1,000.00		\$1,000.00
	Other Specify Cost to develop website and cost for two conference (Project Athena bi-annual). Efforts have been made to obtain funding from the BC Civil Forfeiture Office to offset costs.	\$45,000.00		\$45,000.00
Total Duration of Invest. Operational Expense Total		\$90,000.00		\$90,000.00

Annual Forecasted Expenditures

	Operational Expenses	Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
050	Investigation expenses (travel, accom, meals)	\$8,000.00		\$8,000.00
050	Accommodation (hotel, office rental)			



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Operational Expenses		Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
258	Vehicle(s) rental(s)			
430	Vehicle(s) operation costs			
219	Professional fees			
022	Translators - Other than Special "I"			
130	Disclosure costs			
500	Stationery			
540	Misc. material and supplies	\$1,000.00		\$1,000.00
	Other Specify			
Annual Forecast, Operational Expense Total		\$9,000.00		\$9,000.00
Total Duration of Investigation				
Overtime in Dollars (\$)		Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
31	Investigators	\$20,000.00		\$20,000.00
31	Round-up			
	Other Specify			
Total Duration of Invest. Overtime Total		\$20,000.00		\$20,000.00
Annual Forecasted Expenditures				
Overtime in Dollars (\$)		Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
31	Investigators	\$10,000.00		\$10,000.00
31	Round-up			
	Other Specify			
Annual Forecast, Overtime Total		\$10,000.00		\$10,000.00



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Total Duration of Investigation

Special "I" Section	Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
1208 Sensitive Expenses			
022 Monitors			
022 Translators			
031 Overtime in Dollar (\$)			
Total Duration of Invest. Special "I" - Total Expenses			

Annual Forecasted Expenditures

Special "I" Section	Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
1208 Sensitive Expenses			
022 Monitors			
022 Translators			
031 Overtime in Dollar (\$)			
Annual Forecast, Special "I" - Total Expenses			

Total Duration of Investigation

Special "O" Section	Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
Sensitive Expenses, Specify			
031 Overtime in Dollar (\$)			
050 Investigation expenses (travel, accom, meals)			
050 Accommodation (hotel, office rental)			
Total Duration of Invest. Special "O" - Total Expenses			

Annual Forecasted Expenditures

Special "O" Section	Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
Sensitive Expenses, Specify			



Investigational Planning and Report

Special "O" Section		Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
031	Overtime in Dollar (\$)			
050	Investigation expenses (travel, accom, meals)			
050	Accommodation (hotel, office rental)			
Annual forecast of Invest. Special "O" - Total Expenses				
Total Duration of Investigation				
Major Case Management Unit		Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
010	Salary	\$60,000.00		\$60,000.00
011	Overtime in dollar (\$)			
	Other Specify			
Total Duration of Invest. MCMU - Total Expenses		\$60,000.00		\$60,000.00
Annual Forecasted Expenditures				
Major Case Management Unit		Approved Allocation (+ or -)	Approved Adjustments (+ or -)	TOTAL
010	Salary	\$15,000.00		\$15,000.00
011	Overtime in dollar (\$)			
	Other Specify			
Annual forecast of Invest. MCMU - Total Expenses		\$15,000.00		\$15,000.00
Total Duration of Investigation				
Grand Total		Approved Allocation (+ or -)	Approved Adjustments (+ or -)	GRAND TOTAL
Total duration of Invest, Total expenses of: Sensitive, Operational, Overtime, Special I, Special O and MCMU		\$170,000.00	\$0.00	\$170,000.00
Annual Forecasted Expenditures				
Grand Total		Approved Allocation (+ or -)	Approved Adjustments (+ or -)	GRAND TOTAL
Annual Forecasted, Total expenses of: Sensitive, Operational, Overtime, Special I, Special O and MCMU		\$34,000.00	\$0.00	\$34,000.00

Q) Signatures for approval

Manager Responsible for the Project



Investigational Planning and Report

Rank	Surname	Given Name	Signature	Date
Sgt	ROBINSON	Benjamin	Robinson,Benjamin Frederick Craig,000172826	Digitally signed by Robinson,Benjamin Frederick Craig,000172826 Date: 2020.02.14 13:18:19 -0600

Comments
PRIMARY INVESTIGATOR SIGNATURE ABOVE.

Manager, Support Services is aware of project forecast and will monitor the expenses.

Rank	Surname	Given Name	Signature	Date
Sgt	ROBINSON	Benjamin	Robinson,Benjamin Frederick Craig,000172826	Digitally signed by Robinson,Benjamin Frederick Craig,000172826 Date: 2020.02.14 13:17:50 -0600

Comments
FILE COORDINATOR SIGNATURE ABOVE.

Manager, IPOC is aware of project forecast and will monitor the expenses.

Rank	Surname	Given Name	Signature	Date
Insp	LEONG	Gregory	Leong, Gregory Ross,000104039	Digitally signed by Leong, Gregory Ross,000104039 DN: c=ca, o=gc, ou=rcmp-gic, ou=People, cn=Leong, Gregory Ross,000104039 Date: 2020.02.14 13:38:14 -0600

Comments
Work done on this Ops Plan is directly applicable to Project E-Neutralize and many of these costs and resources would otherwise appear with E-Neutralize. There work done here and required resources offset costs on E-Neutralize, but as Team Commander, I have recognized that the Inquiry and Athena have different timelines for deliverables and milestones and therefore should be tracked, monitored and reported on as separate projects.

OIC Criminal Operations

Rank	Surname	Given Name	Signature	Date
C/Supt	MCDONALD	Dwayne		2020/2/14

Comments
MONITORING OFFICER SIGNATURE ABOVE.
FORM DOES NOT PROVIDE A/COMMR. RANK

A/Commr. Dwayne McDonald
Officer in Charge Criminal Operations
Federal, Investigative Services & Organized Crime
RCMP "E" Division

R) Assessment

Summarize if and how the objectives were met (include socio economic impact)

Submitted Instructions

- Ensure that:
- Encrypt the Form and notify INTELEX via email INTELEX_EDIV
 - INTELEX handle (MINTLX) has been added to PRIME File